EXHIBIT C



AllianzGI Structured Alpha Presentation to SEC

May 5, 2021

ROPES&GRAY

SULLIVAN & CROMWELL LLP

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
- 6 Risk Management
- 7 Market Decline in Wake of COVID-19
- 8 Portfolio Management Tools

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
- 6 Risk Management
- 7 Market Decline in Wake of COVID-19
- 8 Portfolio Management Tools

Overview of AllianzGI





AllianzGI Website

"Allianz Global Investors was established as a dedicated asset management business in 1998. Since then, we've grown into one of the **world's leading active asset managers**. Our focus on clients – whom we consider our investment partners – has been the guiding principle throughout the major phases of our history.

[...]

[P]art of the Allianz Group."



Form ADV Part 2A Brochure, April 1, 2020

"Assets Under Management

As of December 31, 2019, AllianzGI US managed \$140.9 billion (USD) in client assets, including \$134.1 billion on a discretionary basis and \$6.8 billion on a non-discretionary basis."

Overview of AllianzGI Structured Alpha Strategy



- Offered as part of AllianzGI's alternatives product suite
- Established in 2005 with two investment vehicles
- As of December 31, 2019, investment vehicles included:

Unregistered private funds

73% of AUM

U.S. mutual funds

CITs

Structured Alpha AUM of ~\$15 billion (as of December 31, 2019)

Structured Alpha Team: Portfolio Managers



Greg Tournant

- Chief Investment Officer of U.S. Structured Products with AllianzGI
- Joined in 2002
- Co-lead Portfolio Manager for the Structured Alpha strategies.
- Oversaw management of the Structured Alpha portfolio



Trevor Taylor

- Managing Director of U.S. Structured Products with AllianzGI
- Joined in 2008
- Co-lead Portfolio Manager for Structured Alpha strategies



Stephen Bond-Nelson

- Managing Director of U.S. Structured Products with AllianzGI
- Joined in 1999
- Oversaw operational workstreams for the Structured Alpha funds, including retail funds

Structured Alpha Team: Product Specialists



Jeff Sheran, CFA

- Managing Director of U.S. Structured Products with AllianzGI
- Joined in 2000
- Lead Product Specialist



Megan Silva

- Director of U.S. Structured Products with AllianzGI
- Joined in 2011



Mollie McCurry

- Vice President of U.S. Structured Products with AllianzGI
- Joined in 2016

Other Relevant Functions: Multi-Asset Trading



Gary McAnly, CFA

- Managing Director of U.S. Structured Products with AllianzGI
- Joined in 1999
- Lead trader for Structured Alpha portfolio
- Responsible for executing options trades with dealers
- Also traded on behalf of other, unrelated, AllianzGI strategies

Other Relevant Functions

Enterprise Risk Management ("ERM")

Responsible for overseeing operational and portfolio risks for AllianzGI's business



Chris Grix Director, U.S. Head of Risk Management



Qinzhu Yu Director, U.S. Portfolio Risk Management

Client Servicing/Institutional Sales/ Client Account Management

Responsible for routine client interactions, not specific to Structured Alpha

Global Executive Committee

Responsible for high-level oversight of the firm's investment offerings

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
- 6 Risk Management
- 7 Market Decline in Wake of COVID-19
- 8 Portfolio Management Tools

Structured Alpha Funds: Private Funds

AllianzGI Structured Alpha – Private Funds (As of 12/31/2019)

Fund

AllianzGI Structured Alpha 1000 LLC

AllianzGI Structured Alpha 1000 Plus LLC

AllianzGI Structured Alpha 1000 Plus Ltd.

AllianzGI Structured Alpha Global Equity 500 LLC

AllianzGI Structured Alpha US Equity 500 LLC

AllianzGI Structured Alpha 500 LLC

AllianzGI Structured Alpha Global Equity 350 LLC

AllianzGI Structured Alpha Large Cap Equity 350 L.P.

AllianzGI Structured Alpha Emerging Markets Equity 350 LLC

AllianzGI Structured Alpha U.S. Equity 250 LLC

AllianzGI Structured Alpha U.S. Fixed Income 250 LLC

AllianzGI Structured Alpha Multi-Beta Series LLC I – US Large Cap Series

AllianzGI Structured Alpha Multi-Beta Series LLC I – US Small Cap Series

AllianzGI Structured Alpha Multi-Beta Series LLC I – International Equity Series

AllianzGI Structured Alpha Multi-Beta Series LLC I – US Fixed Income Series

AllianzGI Structured Alpha Multi-Beta Series LLC I – US Long Credit Series

AllianzGI Tactical Volatility LLC

Structured Alpha Funds: Relevant Retail Funds

AllianzGI Structured Alpha Funds – Retail (As of 12/31/2019)

Fund

Funds Registered under the Investment Company Act of 1940

AllianzGI Structured Return Fund

AllianzGI PerformanceFee Structured US Equity Fund

AllianzGI PerformanceFee Structured US Fixed Income Fund

Collective Investment Trust Portfolios

AllianzGI Structured Alpha US Equity 150 CIT

AllianzGI Structured Alpha US Large Cap 150 CIT

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
- 6 Risk Management
- 7 Market Decline in Wake of COVID-19
- 8 Portfolio Management Tools

Structured Alpha: Strategy Overview

- Private funds aimed to generate returns by collecting premiums from selling put and call options that expired out-of-the-money
- Funds sought to outperform a <u>benchmark index</u> (such as the S&P 500) and earned an incentive fee of 30% of any such outperformance

Structured Alpha: Strategy Components

Range-Bound Spreads

Option positions designed to profit during typical market movements

Directional Spreads

Option positions designed to profit when equity indexes rise or fall more than usual

Hedging Positions

Option positions designed to hedge against market crashes

Restructuring

 Adjusted option positions as markets moved towards the strike prices

1 Range-Bound Spreads

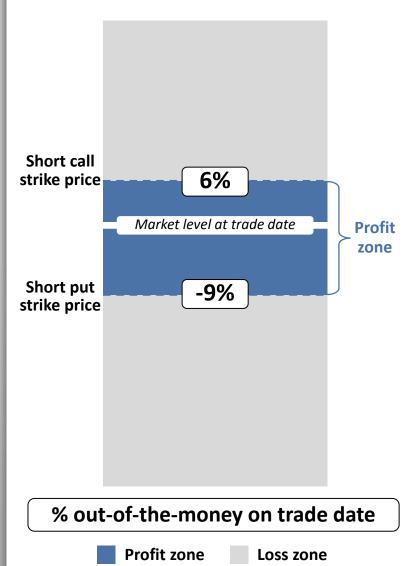
Alpha generating positions

Historically responsible for 2/3 of alpha

Short volatility positions

- Constructed by selling put and call options for a premium payment
- Under normal market
 conditions, options expired
 out-of-the money and AGI
 kept the premium, thereby
 earning a profit

Example Position

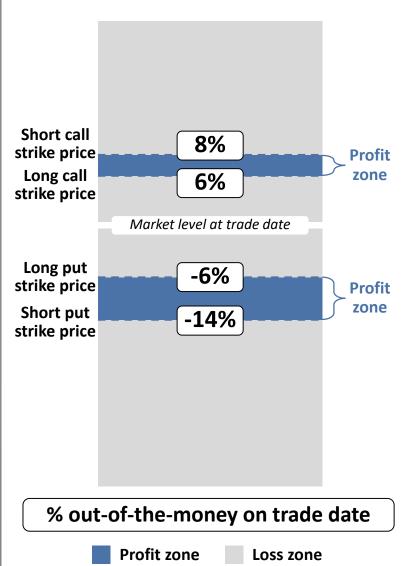


2) Directional Spreads

Alpha generating positions

- Historically responsible for 1/3 of alpha
- Long and short volatility positions
 - Constructed by selling and purchasing put and call options with strike prices further out-of-the-money
 - Call options profited if equity index rose more than usual
 - Put options profited if equity index *fell more than usual*

Example Position



Hedging Positions

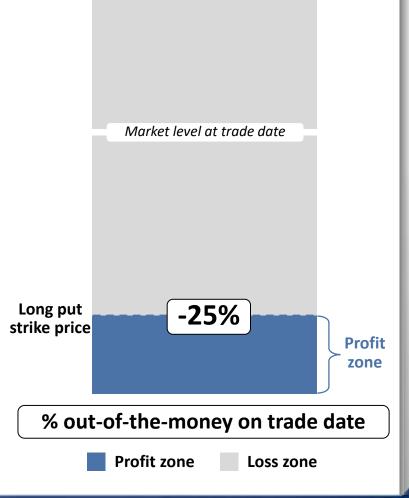
Risk mitigating positions

Principally designed to mitigate losses in the event of overnight or short-term crash scenarios, such as the October 1987 market crash

Long volatility positions

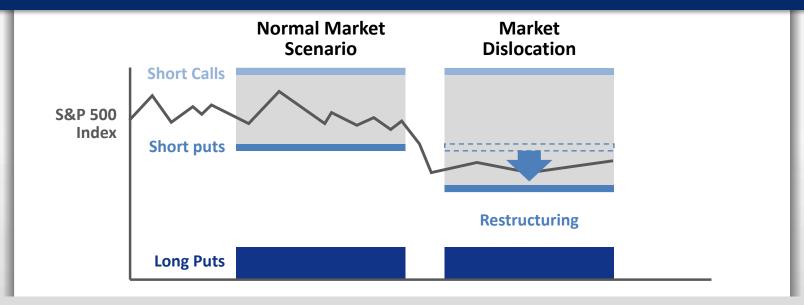
- Constructed by purchasing long put options deep outof-the-money
- In a market crash, the long puts would typically increase in value, thereby offsetting losses in the other option positions

Example Position Market level at trade date



Structured Alpha Funds: Strategy

Restructuring – Vital component of the strategy

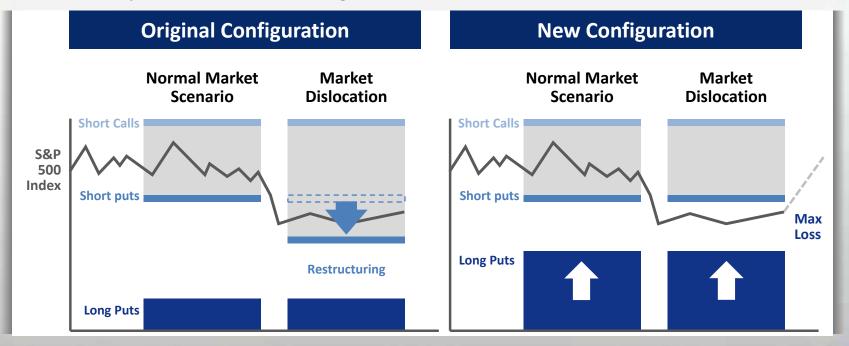


Involved adjusting positions as current market levels approached strike prices by covering and closing out of existing positions at a cost and selling new short puts further out-of-the-money to recapture premium and reduce risk

Structured Alpha Funds: Strategy

New Configuration Hedge – Implemented in Q1 2019

- Reallocated 80% of long puts into a sealed range-bound spread and moved long puts closer to the money
- Reduced costs by avoiding the need to restructure in low-volatility markets where it was impractical or disadvantageous to do so



Structured Alpha Funds: Strategy

New Configuration Hedge – Implemented in Q1 2019

- Reallocated 80% of long puts into a sealed range-bound spread and moved long puts closer to the money
- Reduced costs by avoiding the need to restructure in low-volatility markets where it was impractical or disadvantageous to do so

Original Configuration

Normal Market

Scenario

Market Dislocation

New Configuration

Normal Market Scenario Market Dislocation

However, when VIX was 22 or above, as was the case in February and March 2020, the hedging positions returned to the old configuration

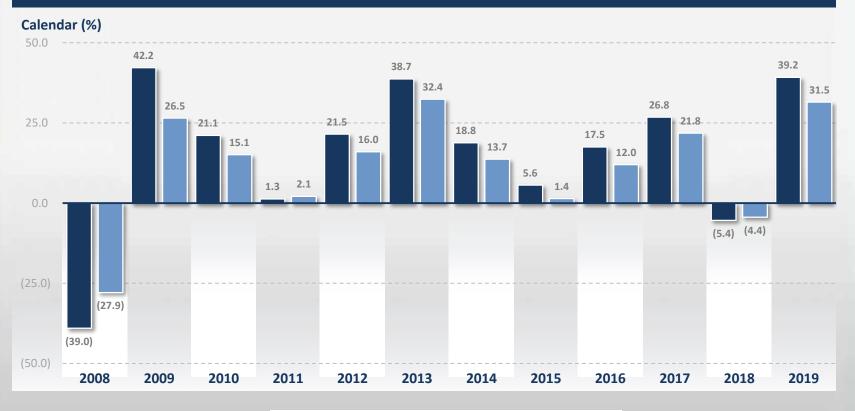
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Long Puts

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
- 6 Risk Management
- 7 Market Decline in Wake of COVID-19
- **8** Portfolio Management Tools

Structured Alpha US Equity 500 Performance





Structured Alpha US Equity 500, net of fees

S&P 500 Index

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
 - A. Overview
 - **B.** Disclosures
- 6 Risk Management
- 7 Market Decline in February and March 2020
- 8 Portfolio Management Tools

Structured Alpha Private Fund Investors Were Highly Sophisticated

- Investors were typically institutional investors advised by outside consultants
- Many investors were also fiduciaries
- Most had been invested in Structured Alpha for years before the COVID-19 pandemic









Arkansas Teacher Retirement System



- Investor since April 2009
- Advised by Aon Investments USA Inc.
- Invested in:

SA Global Equity 500	1 97%
SA Global Equity 350	1 57%
SA U.S. Equity 250	1 566%

- Earned approximately \$1,035,500,000 in returns as of December 31, 2019
- \$17.5 billion in AUM as of June 2019; 8.3% of AUM invested in Structured Alpha

Increased its Structured Alpha investment in May 2019 following 2018 market dislocations

BlueCross BlueShield: National Retirement Trust



- Investor since May 2011
- Advised by Aon Investments USA Inc.
- Invested in:

SA 1000	1 63%
SA Emerging Markets Equity 350	1 45%
SA Multi-Beta Series LLC I	
 International Equity Series 	1 80%
 US Fixed Income Series 	1 82%
 US Large Cap Series 	182%
 US Small Cap Series 	140%
 US Long Credit Series 	1 55%

- Earned approximately \$1,615,900,000 in returns as of December 31, 2019
- \$5.6 billion in AUM as of December 2019
- Excess of 50% of AUM invested in Structured Alpha

Maintained Structured Alpha investment after review of the strategy following February 2018 market dislocation

Overview of Fund Documents

Governing documents

Retail Fund LLC **Private Fund PPMs** Agreements **Prospectuses Subscription** Side **Agreements** Letters

Disclosed Inherent Risk of Derivatives





AllianzGI Structured Alpha 1000 LLC - PPM

"Derivative Risk. The fund will invest significantly in derivatives [. . .] If the Fund invests in a derivative instrument, it could lose more than the principal amount invested. Also, suitable derivative transactions may not be available in all circumstances and there can be no assurance that the Fund will engage in these transactions to reduce exposure to other risks when that would be beneficial."

Allianz Multi-Strategy Funds Prospectus

"The Funds may (but are not required to) use derivatives as part of a strategy designed to reduce exposure to other risks, such as risks associated with changes in interest rates or currency risk. The Funds may also use derivatives for leverage, which increases opportunities for gain but also involves greater risk of loss due to leveraging risk, and to gain exposure to issuers, indices, sectors, currencies and/or geographic regions. A Fund's use of derivative instruments involves risks different from, or possibly greater than, the risks associated with investing directly in securities and other traditional investments. A Fund investing in a derivative instrument could lose more than the principal amount invested, and the use of certain derivatives may subject a Fund to the potential for unlimited loss."

Disclosed No Guarantee of Achieving Investment Objectives





AllianzGI Structured Alpha 1000 LLC - PPM

"Investment Risks in General. The Fund will engage in speculative investment strategies."

"Targeted Returns. There are **no assurances** that the Fund will achieve its targeted returns"

"There can be no assurance that the Fund will always be able to invest in a particular investment. No assurance can be given that the investment strategies to be used by the Fund will be successful under all or any market conditions."

Allianz Multi-Strategy Funds Prospectus

"Summary of Principal Risks

The value of your investment in a Fund changes with the values of that Fund's investments. [...] There is no guarantee that a Fund will be able to achieve its investment objective. It is possible to lose money by investing in a Fund.

Disclosed Possible Change in Investment Strategy

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ALLIANZGI STRUCTURED ALPRA 1000 LLC

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AllianzGI Structured Alpha 1000 LLC - PPM

"The Fund and its Investment Objective and Strategies.

[...] The Fund will generally follow the investment strategies outlined above in pursuit of the Fund's investment objective. The Managing Member may, however, formulate new approaches to carry out the Fund's investment objective. The Fund may change any of its investment strategies without prior consent of, or notice to, the Members[.]"

"Changes in Investment Strategies. The Managing Member may formulate new approaches to carry out the Fund's investment objective."

Disclosed Liquidity, Volatility and Market Risk

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AllianzGI Structured Alpha 1000 LLC - PPM

"General Economic Conditions. The success of any trading activity may be affected by general economic conditions, which may affect the level and volatility of securities prices, [...] and the extent and timing of investors' participation in the markets for [] securities and other instruments. Unexpected volatility or liquidity in the markets in which the Fund directly or indirectly holds positions could impair the Fund's ability to carry out its business or cause it to incur losses."

"The trading price of options may be adversely affected if the market for such options becomes less liquid or smaller. The Fund may close out a written option position by buying the option instead of letting it expire or be exercised [... or] by selling the option instead of holding until exercise. There can be no assurance that a liquid market will exist when the Fund seeks to close out an option position by buying or selling the option."

Disclosed Liquidity, Volatility and Market Risk



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AllianzGI Structured Alpha 1000 LLC - PPM

"Market Risk. Investments in the Fund are dependent on the smooth functioning of the option exchanges trading the particular options utilized in the strategy. If the options exchanges are not operating as expected, the options strategies could be adversely affected."



Allianz Multi-Strategy Funds Prospectus

"Liquidity Risk: To the extent the Fund invests in less liquid securities or the level of liquidity in a particular market is constrained, the lack of an active market for investments may cause delay in disposition or force a sale below fair value."

Disclosed Leverage and Margin Risk





AllianzGI Structured Alpha 1000 LLC - PPM

"The operational leverage may occur due to the low margin deposits required in futures and options trading and in trading certain other financial instruments. A sudden, precipitous drop in value of the Fund's assets accompanied by corresponding margin calls could force the Fund to liquidate assets quickly, and not for fair value, in order to meet its margin requirements. Leverage magnifies both the favorable and unfavorable effects of price movements in the investments made by the Fund, which may subject the Fund and the Members to a substantial risk of loss."

Allianz Multi-Strategy Funds Prospectus

"The operational leverage may occur due to the low margin deposits required in futures and options trading and in trading certain other financial instruments. A sudden, precipitous drop in value of the Fund's assets accompanied by corresponding margin calls could force the Fund to liquidate assets quickly, and not for fair value, in order to meet its margin requirements."

Disclosed Risk of Relying on Models





AllianzGI Structured Alpha 1000 LLC - PPM

"Reliance on Proprietary Models. The strategies described herein are based on proprietary models. Participants in these strategies are relying on the effectiveness of the proprietary models which may not correctly forecast future investment results. In addition, to the extent that market behavior changes, the proprietary models may not be able to effectively optimize the investment objective of given transactions and may result in losses."

Allianz Multi-Strategy Funds Prospectus

"To the extent the portfolio managers employ quantitative models, whether proprietary or maintained by third parties, there can be no assurance that such models will behave as expected in all market conditions, including due to deviations between expected and actual relationships among variables. Any imperfections, errors, or limitations in such models could affect a Fund's performance."

AllianzGI Structured Alpha U.S. Equity 1000 LLC, Confidential Private Placement Memorandum, p. 32; Allianz Multi-Strategy Funds Prospectus p. 278.

Investor Representations in Subscription Agreements



AllianzGI Structured Alpha 1000 LLC - SA

"The Investor [...] understands there are substantial risks of loss incidental to the purchase of an Interest and has determined that the Interest is a suitable investment for the Investor"

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"The Investor [...] can afford a <u>complete</u> loss of the investment in the Interest"

Investor Representations in Subscription Agreements



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AllianzGI Structured Alpha 1000 LLC - SA

"[I]nvestor acknowledges that it made an **independent**decision to invest in the Fund and relied solely on the
PPM, the Operating Agreement and independent
investigations made by the Investor. The Investor is **not**relying on the Fund or the Managing Member, or any
other person with respect to the [. . .] economic
considerations involved in this investment other than the
Investor's own advisors."

Schedule V, Part II

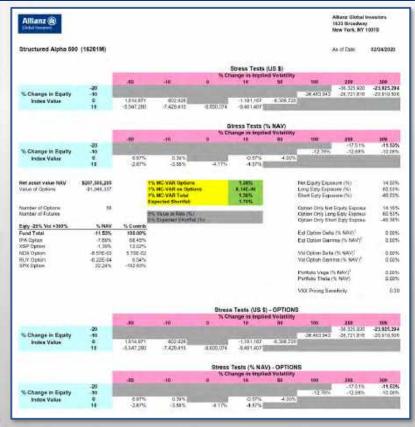
"The Investor acknowledges and agrees that neither the Managing Member nor the Fund intends to provide investment advice in connection with the subscription or the investment contemplated hereby."

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
- 6 Risk Management
 - A. Portfolio Level Risk Management
 - B. Firm Level Risk Management (Enterprise Risk Management)
- 7 Market Decline in February and March 2020
- 8 Portfolio Management Tools

Risk Management: Enterprise Risk Management

Responsible for independent risk oversight

(Distinct from Portfolio Management team)



- IDS (an Allianz SE affiliate) generated daily risk reporting and stress tests based on parameters set by the ERM team and MSCI risk metrics
- Daily risk reporting evaluated the effect of a one-day shock on the portfolio
 - Produced two business days
 (T+2) after market close

Risk Management: Enterprise Risk Management

Responsible for independent portfolio risk oversight (Distinct from Portfolio Management team)



ERM team engaged
 with the Portfolio
 Management team
 when stress testing
 showed that the
 portfolio had breached
 a pre-determined
 threshold

- 1 Overview & Relevant Personnel
- 2 Structured Alpha Funds
- 3 Structured Alpha Strategy
- 4 Historic Fund Performance
- 5 Investors
- 6 Risk Management
- 7 Market Decline in Wake of COVID-19
- 8 Portfolio Management Tools

February 19: S&P closed at a record high, while the VIX was relatively low, closing at 14.83.



February 25: The S&P dropped by 7.6%, while the VIX rose to 27.85.



February 28: The VIX reached a historic high of 40.11. The S&P dropped nearly 13% from its record high nine days earlier.



March 4: The VIX declined to 31.99, and the S&P rose by 4.2%.



March 5: The VIX climbed to 39.62 and the S&P closed down 3.4%.

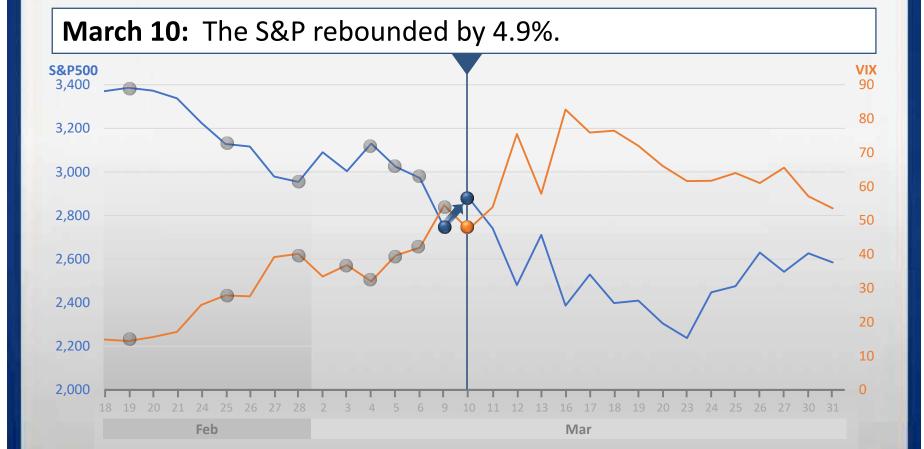


March 6: The VIX rose to 41.94 and the S&P closed down 2%.



March 9: The S&P dropped 7% within five minutes of the opening bell, triggering the circuit breaker. The VIX rose to 54.46, a 48% increase from March 3, with the S&P falling 7.6%.





March 11: The S&P fell 4.8%. WHO declared a pandemic. Former President Trump issued a travel ban.



March 12: The S&P fell 9.5%, while the VIX rose from 53 to 75 (40%). *A circuit breaker was triggered for the second time.*



March 13: The S&P rose 9.3% and the VIX declined to 57.83.



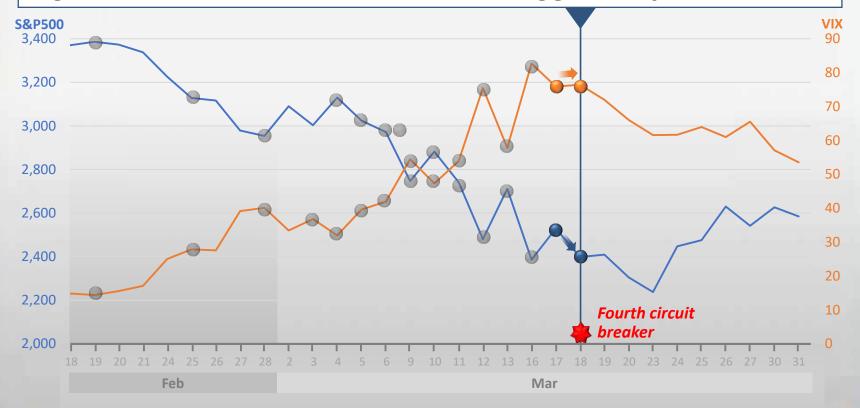
March 16: The markets experienced a historic drop and *the circuit breaker was triggered for the third time*. The S&P closed down almost 12% and the VIX rose to a record high of 82.69, an increase of approximately 500% for the year. CBOE closed its options trading floor due to COVID-19.



March 17: The S&P rose 6% but was down approximately 25% from its record high in February.



March 18: The S&P closed down 5.2%, with the VIX remaining high at 76.45. *The circuit breaker was triggered a fourth time.*



February to Late March: Unprecedented extreme market movements.

